



Investor Presentation1H 2020

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Table of Contents

- 1 Introducing RCBC
- 2 Economic Overview
- **3** Financial Overview
- 4 Strategic Initiatives
- 5 Recognition
- 6 Appendix Financial Information

Investor Presentation

1H 2020



1. Introducing RCBC





RCBC is a leading financial services provider in the Philippines



Incorporated in 1960, RCBC is the **8**th largest private domestic bank in the Philippines by assets, with a market capitalization of Php32.82bn (USD0.66bn)¹ and share price of Php16.96².

Member of the Yuchengco Group of Companies (YGC).

Main Business Lines

Corporate Banking

SME Banking

Investment Banking

Retail Banking

Consumer Loans (Auto, Housing, Salary)

Credit Cards

Bancassurance

Trust and Investments

Foreign Exchange

Extensive Branch Network

509 Branches1,514 ATMs6,541 Employees

Key Financial Metrics (as of June 2020)

719B Assets

441B Loans³

499B Deposits 20.9B Revenues **3.1**B
Net Income

Figures in PHP

+7%

+12%

+19%

+25%

+17%

Investment Information

Equity Profile

Particulars 2Q 2020 **Ticker RCB** 2020 Issued shares 1,935.63mn 2019 **Stock Price** 16.96 2018 Php 32.82bn **Market Cap** (USD0.66bn) 2017 BV per share Php 43.63 2016 0.39 2015 Price to Book

Dividend History

Year	Dividends per share	Pay-out ratio

0.56

0.45

0.62

0.55

0.72

0.60

20.00%

17.02%

20.02%

16.53%

20.00%

19.29%

Credit Rating

Moody's

Long Term Deposit	Baa2
Long Term IDR	-
Senior Unsecured	Baa2
Bank Financial Strength [2]	baa3
Outlook	Stable

*Investment Grade rating by Moody's on December 2019

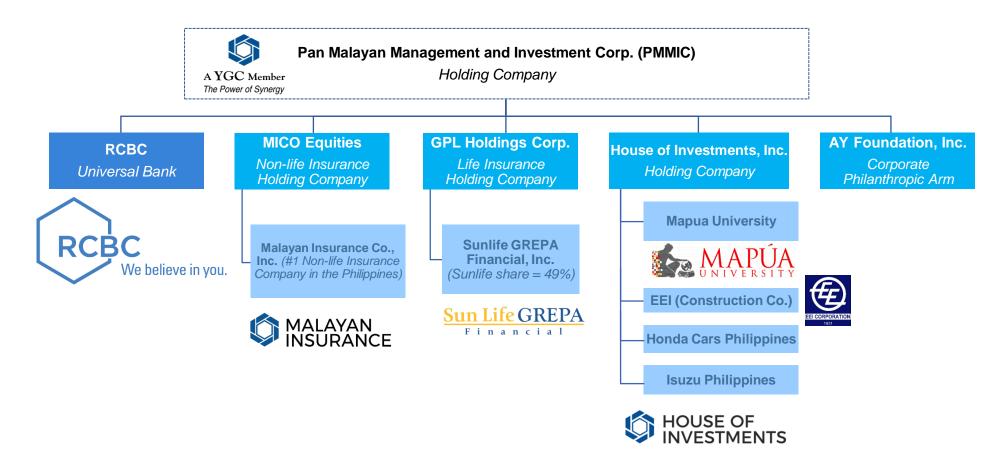
Results of the Stock Rights Offering in July 2018:

- RCBC's Stock Rights Offering (SRO) of 535,710,378 million shares were listed in the Philippine Stock Exchange (PSE) on July 16, 2018 and the gross proceeds amounting to PHP14,999,890,584 were booked on the same date.
 - The shares were offered at PHP28.00 with entitlement ratio of 1 Right Share for every 2.6132 RCBC common shares held.

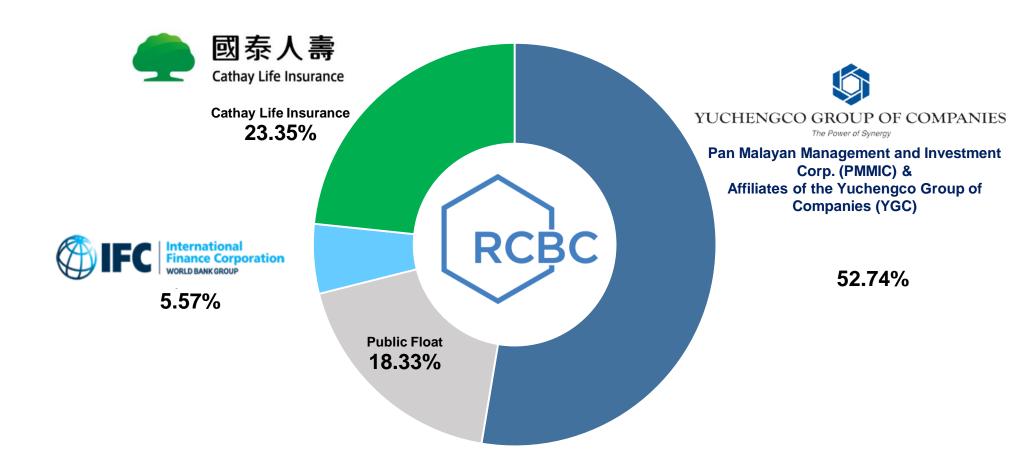
Yuchengco Group of Companies



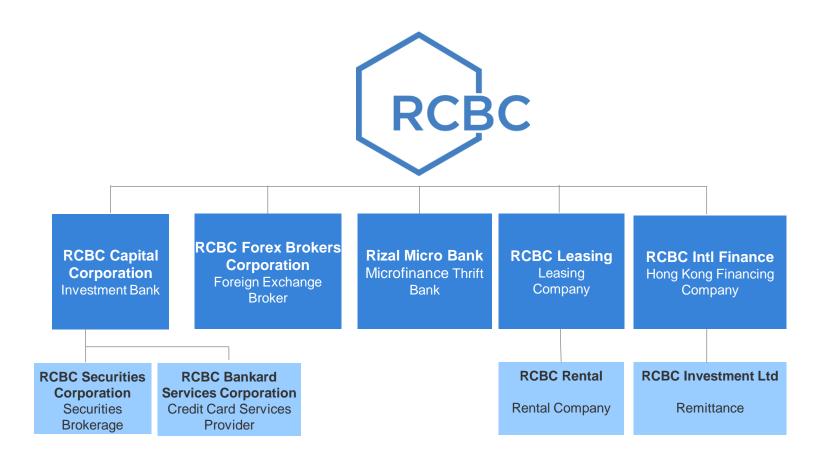
- RCBC is a member of the Yuchengco Group of Companies (YGC), one of the premier business conglomerates in the Philippines.
- The group is engaged in a wide range of financial and non-financial services. The synergies among these companies allow customers to access a wide range of financial products and services.



Ownership Structure



Comprehensive and Diversified Business Platform



Note: RCBC Savings Bank - Thrift Bank was merged with RCBC Parent on July 2019.

Key Milestones

1960-1970s

1985

1980-1990s

2000

2000s

2011

2010s

September 1960

 RCBC was incorporated and began operations in Rizal

1962

 Received approval from BSP to operate as a commercial bank under its present name

1973

 Formed alliances with Continental Illinois Bank and UFJ (Sanwa) Continental Illinois Bank sold its shareholding to UFJ (Sanwa Bank)

1986

 Successful listing of RCBC shares on the stock exchange

1989

 Received approval from BSP to operate as a Universal bank

1996

Established RCBC Savings Bank

1998

 Acquired the assets and liabilities of Capitol Development Bank and merged it with RCBC Savings (RSB). Auto and Mortgage loans businesses of RCBC transferred to RSB. Expanded its credit card business with the purchase of Bankard, Inc.

2006

 UFJ (Sanwa Bank) disposed entire Shareholding to Spinnaker

2008

 Acquired Merchants Bank to kickstart microfinance lending in Mindanao

2009

- Spinnaker sold its entire stake back to RCBC and the Yuchengco Group
- Acquired JP Laurel Rural Bank in Batangas to expand microfinance operations to Luzon

Formed alliances with IFC and CVC Capital Partners

 Formed Bancassurance partnership with Sunlife GREPA Financial

2012

 Acquired First Malayan Leasing and Finance Corporation and its subsidiary Malayan Rental to enter equipment leasing business

2013

- Placed additional shares with institutional investors to comply with Basel 3 capital rules
- IFC infused additional equity
- Sold stake in RCBC Realty and Bankard (listed co. only)

2015

Partnership with Cathay Financial Holdings Group.
 Cathay Life Insurance is the shareholder in RCBC.

2018

 Raised PHP15 billion in fresh Common Tier 1 Capital via Stock Rights Offering (SRO).

2019

- Raised PHP15 billion in Peso Bond, the Philippines' first green finance framework under the ASEAN Green Bond Standards.
- RCBC Savings merged with RCBC on July 2019

RCBC is the 8th largest private domestic commercial bank in the Philippines by assets as of June 2020

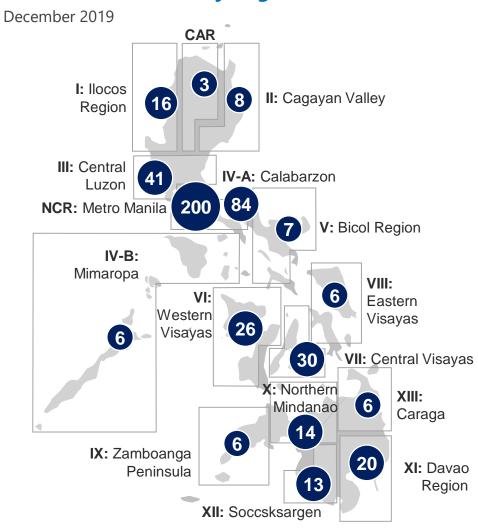
RCBC has a broad, nationwide branch network



RCBC branches	
Regular branches	497
Extension offices	12
Total	509

Note: Branch total includes the 21 branches of Rizal Microbank, RCBC's Microfinance Thrift Bank subsidiary

Branch distribution by Region



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1H 2020



2. Economic Overview



The Philippines enters a recession

2Q 2020 GDP contracted by -16.5%, biggest decline since records started in the early 1980s



 Philippine growth constrained in view of the stringent quarantine measures to contain the COVID-19 outbreak.

Philippine Economic Team
 (Development Budget Coordinating Committee or DBCC): GDP for 2020 estimated to contract by -4.5% to -6.6% (average of -5.6%) and 6.5%-7.5% for 2021.

Investor Presentation

1H 2020



3. Financial Overview

RCBC Net Income Up by 17%, increases provisions to Php5 Bn

Amounts in PHP Millions

	1H20	1H19	Change	% Change
SELECT INCOME STATEMENT DAT	'A			
Net Interest Income	12,794	10,624	2,170	20.4%
Non-Interest Income	8,063	6,129	1,935	31.6%
Operating Expenses	11,011	10,507	503	4.8%
Provision for Probable Losses	5,203	2,684	2,519	93.9%
Net Income	3,110	2,661	449	16.9%
SELECT BALANCE SHEET DATA				
Assets	718,752	673,836	44,916	6.7%
Loans ¹	441,470	392,472	48,998	12.5%
Deposits	499,420	418,637	80,783	19.3%
Capital	84,442	83,433	1,009	1.2%



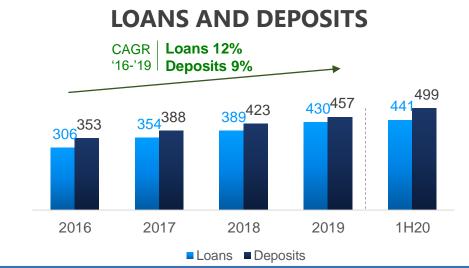
Historical Financial Performance



Net Income

Annualized ROE



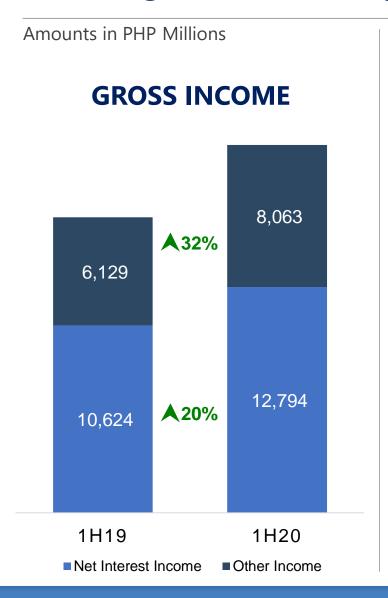


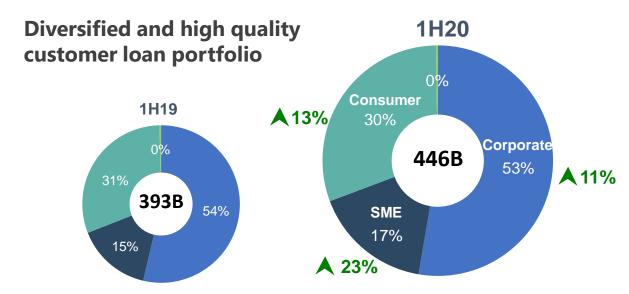
Consolidated Income Statement

Amounts in PHP Millions

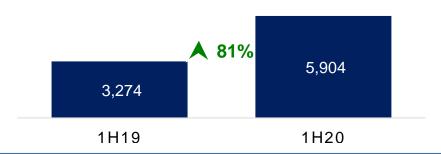
Interest Income 19,055 18,731 324 1.7% Interest Expense 6,261 8,107 (1,846) -22.8% Net Interest Income 12,794 10,624 2,170 20.4% Other Income 8,063 6,129 1,935 31.6% Trading Gains and Forex 5,904 3,274 2,630 80.3%
Net Interest Income 12,794 10,624 2,170 20.4% Other Income 8,063 6,129 1,935 31.6%
Other Income 8,063 6,129 1,935 31.6%
5,000
Trading Gains and Forex 5,904 3,274 2,630 80.3%
Trust Fees 157 154 4 2.3%
Service Fees & Commissions 1,591 1,952 (361) -18.5%
Miscellaneous 411 749 (338) -45.1%
Operating Expenses 11,011 10,507 503 4.8%
Provision for Probable Losses 5,203 2,684 2,519 93.9%
Provision for Income Tax 1,534 900 634 70.4%
Net Income 3,110 2,661 449 16.9%

Income growth driven by trading gains and loan book expansion





Trading and forex gains



Consolidated Balance Sheet

Amounts in PHP Millions

	1H20	1H19	Change	% Change
Cash/Due from BSP & Other Banks	149,986	89,912	60,074	66.8%
Investment Securities	52,348	144,105	(91,757)	-63.7%
Loans (net of Interbank)	441,470	385,052	56,418	14.7%
Other Assets	74,948	54,767	20,181	36.8%
TOTAL ASSETS	718,752	673,836	44,916	6.7%
Deposit Liabilities	499,420	418,637	80,783	19.3%
Demand	75,973	60,761	15,212	25.0%
Savings	190,024	172,853	17,171	9.9%
Time	233,423	185,024	48,399	26.2%
Other Liabilities	44,164	87,008	(42,843)	-49.2%
Senior Debt	90,725	74,762	15,963	21.4%
Subordinated Debt	-	9,995		
Total Liabilities	634,310	590,402	43,907	7.4%
Capital Funds	84,442	83,433	1,009	1.2%
TOTAL LIABILITIES & CAPITAL	718,752	673,836	44,916	6.7%

Consolidated Key Financial Indicators

Amounts in PHP Millions

	1H20	1H19	Change
PROFITABILITY			
Annualized ROE	7.4%	6.5%	0.9%
Annualized ROA	0.9%	0.8%	0.0%
Net Interest Margin	4.3%	3.8%	0.5%
COST EFFICIENCY			
Cost-to-Income Ratio	52.8%	62.7%	-9.9%
ASSET QUALITY			
Net NPL Ratio	2.2%	2.1%	0.2%
NPL Coverage Ratio	95.4%	78.6%	16.8%
CAPITAL			
Capital Adequacy Ratio	13.9%	16.1%	-2.3%
CET1	13.0%	13.3%	-0.3%

^[1] Average equity for the consolidated and parent ratios were computed based on the 7-month average of end of month balances.

^[2] Average assets for the consolidated and parent ratios were likewise computed based on the 7-month average of end of month balances of total assets. [3] Non-performing loans (NPLs) were net of total specific allowance for expected credit losses per BSP Circular 941 of 2017.

Investor Presentation

1H 2020



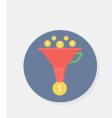
4. Strategic Initiatives



High proportion of low-cost deposits, to be boosted by cash management initiatives

- The Bank has a diversified depositor base, from both the retail and corporate segments.
- Moving forward, the bank will continue to focus on building its customer base by improving our sales productivity through technology, tapping the growing middle class with products for the. Mass affluent, and offering a wide range of cash management products for Corporate and SME clients

RCBC has a large suite of Cash Management products



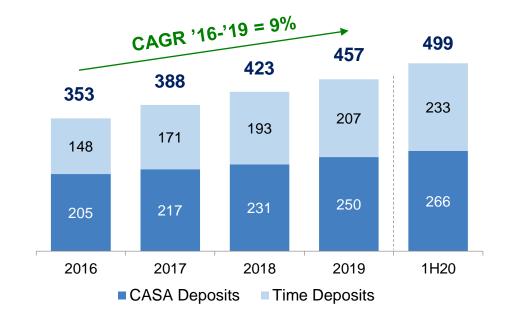
Collections

- PDC Warehousing
- Auto-debit arrangement
- Bills Collection
- Deposit Pick-up
- Checkstream
- Cash Cube
- EIPP
- · Check Rider
- RCBC QR Pay



Online Banking

- RCBC Online Corporate (ROC)
- · Online Government Payments





Cash Disbursements

- Payroll Crediting
- Payroll Systems
- · Corporate/Manager's Checkwriter
- Insta-Core
- Bills Payment

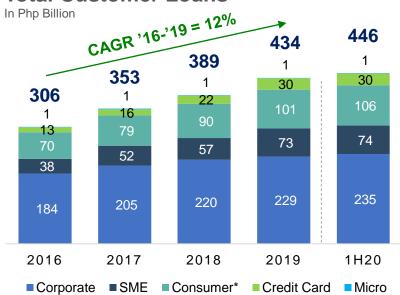


Liquidity Management

- · Account/Reverse Account Sweeping
- · Multi-Bank Cash Viewing

Well-diversified loan portfolio, driven by the consumer segment

Total Customer Loans



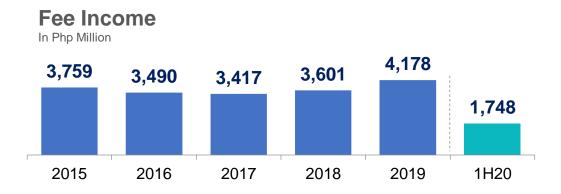
LOAN MIX	1H20	1H19	CHANGE
Corporate	52.7%	53.7%	-1.0%
SME	16.6%	15.4%	1.2%
Consumer*	23.7%	24.3%	-0.6%
Credit Card	6.8%	6.4%	0.4%
Total	100%	100%	

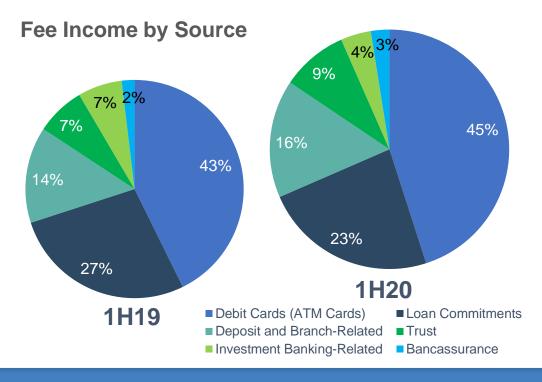
- The Bank will continue to forge strategic partnerships with major car dealerships and real estate developers to support consumer loan growth
- RCBC leverages on its wide branch network to generate increased SME and consumer loan referrals
- The Bank also uses targeted sales campaigns, driven by data science, to increase cross selling and credit card usage
- RCBC Bankard has one of the fastest growing credit card portfolios in the Philippines





Diverse and Stable fee-based revenue





Fee Income Growth Strategy

Retail Banking: Build a large mass affluent client base, including prepaid (MyWallet) and payroll customers, and increase no. of transactions such as payment (i.e. bills) and purchases. Push Digital onboarding and use of digital app.

SME and **Corporate Banking**: Develop relationships with Corporate and SME clients to increase cross selling / collateral business (i.e. cash management, consumer loans, insurance, etc.), and earn loan fees.

Asset Management/Investment: Grow the Trust and Wealth Management businesses, leveraging on the bank's good relationship with the Chinese-Filipino clientele

Investment Banking Fees: Build steady stream of deals in pipeline for Debt & Equity Underwriting and Financial Advisory, using RCBC Capital, an RCBC Subsidiary

RCBC is commencing its Digital Transformation

Transformation centered on creating delightful customer experiences



Data Science

Dedicated and world-class Data Science team, enabling RCBC to leverage on customer data for cross-selling



Financial Inclusion: Basic Deposit Accounts

Diskartech app to offer Basic Deposit Accounts, in partnership with government and NGO partners





insta 🕶 a **PESONet** Instacore

Digital Transaction Banking

Provides clients with digital cash management solutions for their various needs



Financial Inclusion: ATM GO

Increase touchpoints for mPOS-based agency banking through various partnerships with LGUs and Rural Banks





Digital Banking channels

Continuous enhancements improvement of the Bank's digital channels mobile and online banking to enable online account opening and offus check deposits



RCBC Digital channels see record growth in transactions



Mobile and Internet Banking

187%
Digital banking enrollments

1569% Send Cash transaction count

iskarTech



Diskartech

1 Million

Users just 38 days after launch

#1

Free finance app in the Google Playstore PH¹



RCBC ATM Go

Php 2.82B

YTD transaction value

127%
Daily average amount

Cardless ATM Withdrawal





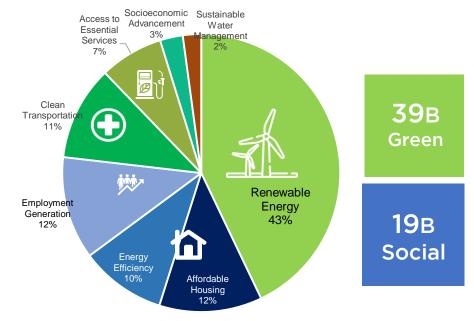
1,514 ATM outlets

The Bank is a leader in Green and Sustainable Finance

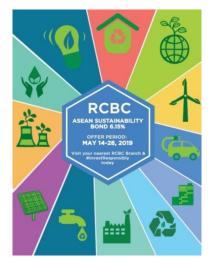
 RCBC is the first Philippine universal bank to issue green and sustainable financing instruments under global standards

RCBC Sustainable Loan Portfolio

30 June 2020



About 13% (58Bn) of the Bank's loan portfolio are eligible Green and Sustainable financing









RCBC Sustainability Bond Php8B (\$160M)

RCBC Sustainability Bond \$300M

RCBC Green Bond¹ Php15B (\$285M)



Investor Presentation

1H 2020



5. Recognition



Recognized by multiple award-giving bodies

WORLD FINANCE

Best Commercial Bank in the Philippines - 2017 Best Banking Group in the Philippines - 2017

ASIAMONEY

Best SME Bank - 2018
Best for Credit Derivatives - 2016
Best Market Coverage –2016
Best for Credit Sales - 2016
Best Domestic Provider for Credit
– Philippines – 2016



Best Card Offering-Philippines - 2018



Syndicated Loan of the Year – RCBC Capital



Best Practices award-2020



Best Issuer for Sustainable Finance - 2020 Best Sustainability Bond Philippines – 2020 Transport Deal of the Year – 2019, 2020



Award for Communication Management - Marketing, Advertising and Brand Communication - 2018 Special awards for five (5) advertising campaigns -2018



Asia-Pacific Renewables Deal of the Year - 2017 Infra deal of the Year - 2016



Best SME Bank - 2016



Best Digital Bank - 2020

Investor Presentation

6. Appendix





Consolidated Income Statement

Amounts in PHP Billions

	2016	2017	2018	2019	1H20
Net Interest Income	15.71	18.02	20.49	22.37	12.79
Total Non Interest Income	7.11	7.10	6.01	13.49	8.06
Gross Income	22.82	25.12	26.50	35.86	20.86
Provision for Loan Losses	1.77	2.16	1.90	7.40	5.20
Income before Operating Expenses	21.05	22.97	24.60	28.46	15.65
Total Operating Expenses	17.36	17.82	19.40	21.80	11.01
Income before Tax	3.70	5.15	5.19	6.66	4.64
Provision for Income Tax	(0.17)	0.84	0.87	1.28	1.53
Net Income	3.87	4.31	4.32	5.39	3.11
Net Income / (Loss) attributable to Minority Interest	0.00	0.00	0.00	0.00	0.00
Net Income attributable Parent Company Shareholders	3.87	4.31	4.32	5.39	3.11

Consolidated Balance Sheet

Amounts in PHP Billions

	2016	2017	2018	2019	1H20
Cash/Due from BSP/Due from Other Banks	107	93	94	123	150
Loans Arising From REPO	8	10	10	6	9
FVPL/FVTCI	24	13	30	60 *	41
Held to Maturity Investments	52	60	89	101	11
Interbank Loans and Receivables	1	0	10	19	39
Loans (net of Interbank Loans)	306	354	389	430	441
Bank Premises, Property & Eqpt net	9	9	8	11	11
Equity Investments - net	0	0	0	0	0
Investment Properties - net	3	3	4 _	4 _	4
Other Assets	12	11	11 "	13 "	12
Total Assets	521	554	645	767	719
Demand	42	52	56	71	76
Savings	163	165	174	179	190
Time	148	171	193	207	233
Deposit Liabilities	353	388	423	457	499
Other Liabilities	54	61	77	131	44
Senior Debt	42	28	53	97	91
Subordinated Debt	10	10	10	-	-
Total Liabilities	459	487	563	684	634
Minority Interest in Subsidiary/Allied Undertakings	0	0	0	0	0
Capital Funds	62	67	81	83	84
Total Liabilities & Capital	521	554	645	767	719

Key Financial Ratios

	2016	2017	2018	2019	1H20
Return on Average Capital Funds	6.4%	6.7%	5.8%	6.5%	7.4%
Return on Average Assets	0.8%	0.8%	0.7%	0.8%	0.9%
Net Interest Margin	4.1%	4.3%	4.0%	4.0%	4.3%
Cost-to-Income Ratio	76.1%	70.9%	73.2%	60.7%	52.8%
CASA to Total Deposits	58.1%	55.9%	54.4%	54.7%	53.3%
NPL Ratio*	1.0%	1.3%	1.3%	2.2%	2.2%
CAR**	16.2%	15.5%	16.1%	13.8%	13.9%





Thank you.